

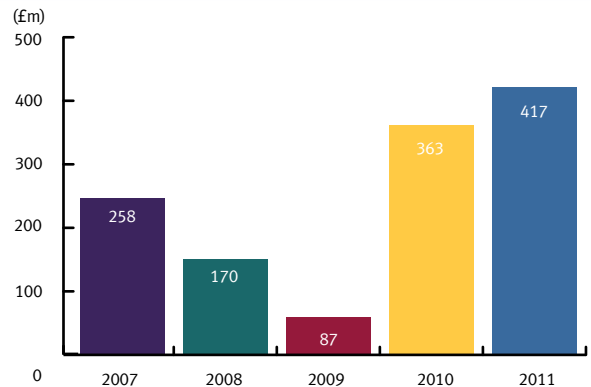


At a glance

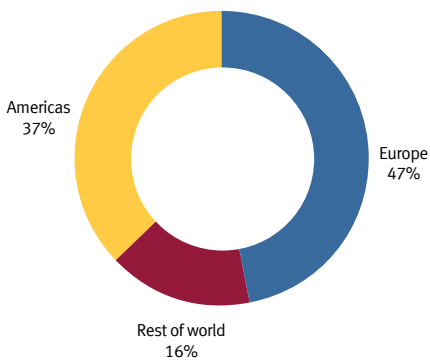
GKN is a global engineering group – our technologies and products are at the heart of vehicles and aircraft produced by the world’s leading manufacturers.

GKN operates four divisions: GKN Driveline, GKN Powder Metallurgy, GKN Aerospace and GKN Land Systems. Approximately 44,000 people work in GKN companies and joint ventures in more than 35 countries. We harness our considerable technology and manufacturing resources to supply the highest quality systems, structures, components and services.

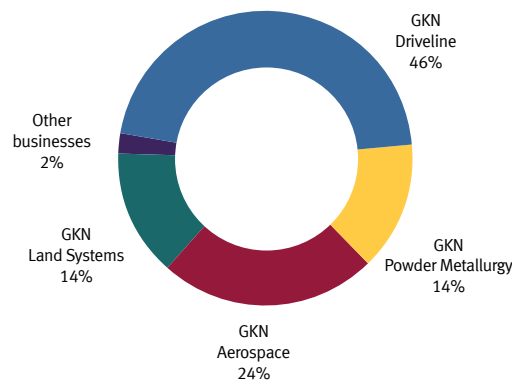
Management profit before tax ⁽¹⁾



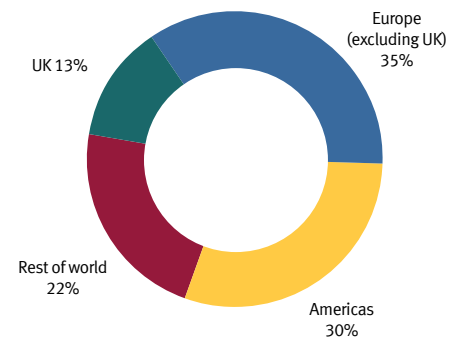
Sales by region 2011



Sales by division 2011



Employees by region 2011



Key financial data ⁽¹⁾

	2011 £m	2010 ⁽²⁾ £m	2009 £m	2008 £m	2007 £m
Sales	6,112	5,429	4,454	4,617	4,100
Trading Profit	468	411	156	221	309
Profit Before Tax	417	363	87	170	258
Earnings per Share (p) ⁽³⁾	22.6p	20.7p	5.7p	16.0p	23.5p
Dividend per Share (p) ⁽³⁾	6.0p	5.0p	-	3.0p	9.1p
Net Debt	538	151	300	708	506

⁽¹⁾ Presented on a management basis which aggregates the sales and trading profit of subsidiaries (excluding certain subsidiary businesses sold and closed) with the Group's share of the sales and trading profit of joint ventures. Management profit or loss before tax is management trading profit less net subsidiary interest payable and receivable and the Group's share of net interest payable and receivable and taxation of joint ventures.

⁽²⁾ 2009 Results are restated following the exit of the Axles operations of the former Off-Highway segment.

⁽³⁾ As restated 2007-2008 for the bonus issue inherent in the rights issue that was approved on 6 July 2009.

This fact sheet:

- > contains historic information highlighting sales by market, customer and region based on sources of information which are reasonably considered to be reliable but have not been independently audited.
- > is not an offer to sell GKN securities or a financial promotion regarding GKN securities.

Should you consider investing in GKN securities then we advise you to seek advice from a regulated independent financial adviser.

Contact GKN

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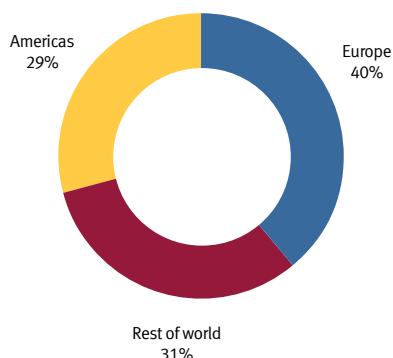
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GKN DRIVELINE

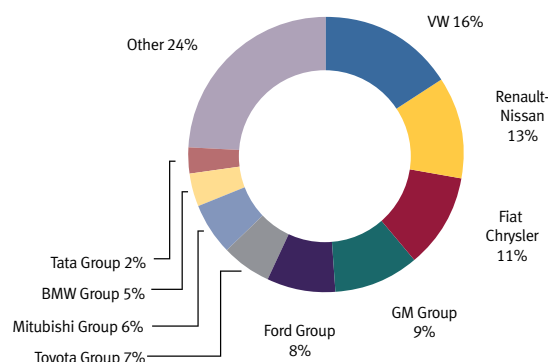
Sales £2,795m

GKN Driveline is the world's leading supplier of automotive driveline systems and solutions. As a global business serving the leading vehicle manufacturers, GKN Driveline develops, builds and supplies an extensive range of automotive driveline products and systems – for use in the smallest ultra low-cost car to the most sophisticated premium vehicle demanding the most complex driving dynamics.

GKN Driveline sales by region 2011



GKN Driveline sales by customer 2011



Products

- > Constant velocity jointed systems including CV joints and seshafes.
- > All-wheel drive (AWD) systems including propshafts, couplings and final drive units.
- > Trans-axle solutions including open, limited slip and locking differentials and electronic torque vectoring products.
- > eDrive systems including electric rear axles and electric transmissions.

Strategy

Our strategy is to develop our market-leading presence, superior technology and global manufacturing footprint to:

- > provide innovative driveline systems and solutions, supporting developing market trends for more fuel efficient vehicles; and
- > increase our business in high-growth regions serving the needs of strategic customers.

Key facts

Number of employees: 21,100

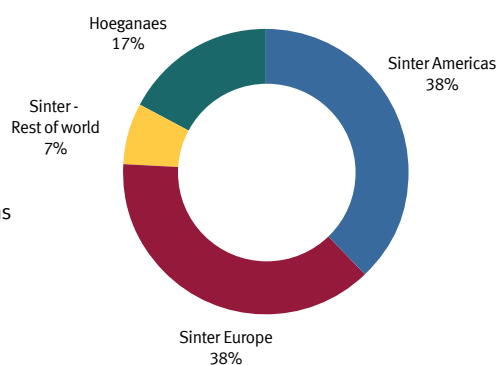
Locations: Operational in 51 locations across 23 countries

GKN POWDER METALLURGY

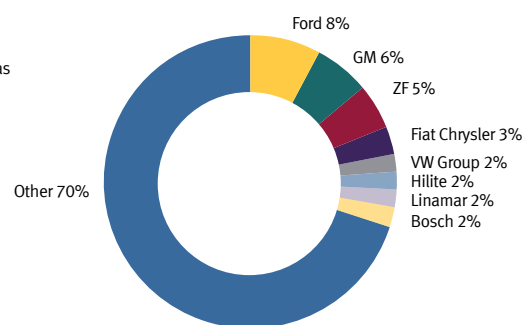
Sales £845m

GKN Powder Metallurgy is the world's largest manufacturer of sintered components. It comprises Hoeganaes and GKN Sinter Metals. Hoeganaes produces the metal powder that GKN Sinter metals uses to manufacture precision automotive components for engines, transmissions and body and chassis applications. It also produces a range of components for industrial and consumer applications.

GKN Powder Metallurgy sales by region 2011



GKN Powder Metallurgy sales by customer 2011



Products

- > Sintered components for engines and gearboxes, as well as bodies and chassis.
- > Sintered bearings and filters.
- > Metal injection moulded components.
- > Soft magnetic components for use in electric motors.
- > Sintered components for numerous industrial applications.

Strategy

Our strategy is to exploit powder metal technology, working closely with our customers to develop 'design for powder metal' applications to:

- > meet the rapidly developing requirements for high efficiency engines, advanced transmission applications and evolving emissions standards; and
- > expand the business in high-growth markets, supporting customers globally.

Key facts

Number of employees: 6,400

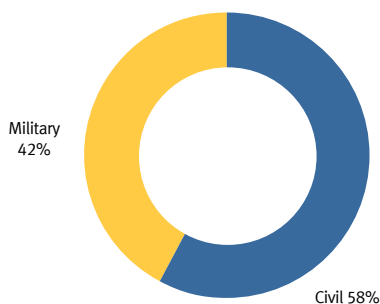
Locations: Operational in 30 locations across 14 countries

GKN AEROSPACE

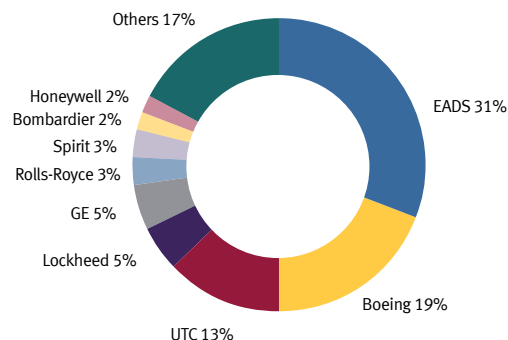
Sales £1,481m

GKN Aerospace is a world leading global first tier supplier of airframe and engine structures, components, assemblies, and transparencies to a wide range of aircraft and engine prime contractors and other first tier suppliers. It operates in three main product areas: aerostructures, engine components/ sub-systems and special products.

GKN Aerospace sales by market 2011



GKN Aerospace sales by customer 2011



Products

- > Integrated aerostructures, including wing and flight control surface sub-assemblies and fuselage structures and surfaces.
- > Fixed and rotating propulsion products for aircraft engines; fan cases, blades, exhaust systems and nacelles.
- > Transparencies, including specially coated cockpit and cabin windows.
- > Niche products such as ice protection, fuel systems and flotation devices.

Strategy

Our strategy is to focus investment in core market technology development and application, to:

- > exploit our strong positions on existing programmes for new aircraft and pursue long-term contracts on selective high-growth and long-running platforms;
- > develop new technologies for future commercial and defence aircraft, improve fuel efficiency, reduce emissions and minimise the environmental impact of aviation; and
- > expand into adjacent markets with similar product technologies and manufacturing capabilities.

Key facts

Number of employees: 8,500

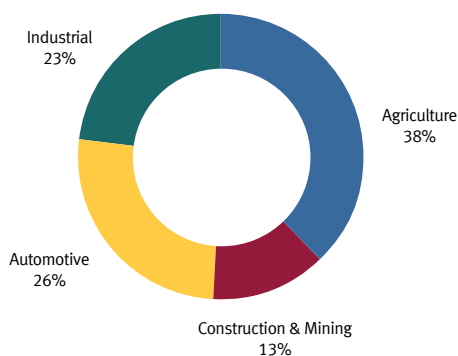
Locations: Operational in 27 locations across five countries

GKN LAND SYSTEMS

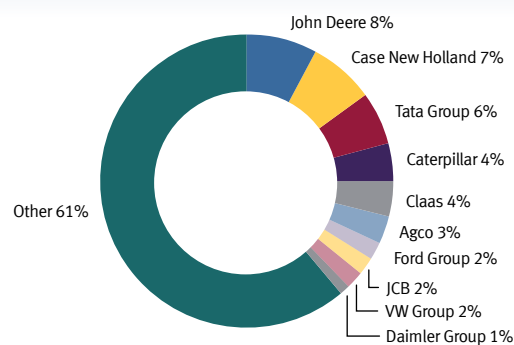
Sales £885m

GKN Land Systems is a leading supplier of technology differentiated power management solutions and services. It designs, manufactures and supplies products and services for the global agricultural, construction, mining, and industrial machinery markets. In addition, it provides global aftermarket distribution and through-life support.

GKN Land Systems sales by market 2011



GKN Land Systems sales by customer 2011



Products

- > Electro-mechanical power management devices such as electro-magnetic brakes, engineered flexible couplings, clutches, driveshafts and gear technology.
- > Sensors, actuators and controls.
- > Single and multi-piece steel and aluminium wheels.
- > Structures and chassis systems.
- > Aftermarket parts and remanufacturing for passenger cars, commercial trucks, agricultural and construction vehicles.

Strategy

Our strategy is to build a global leader in industrial power management solutions on a platform of integrated powertrain systems and services, including:

- > developing capability in electro-mechanical components;
- > expanding the business for existing products into new markets; and
- > improving customer performance by offering safe, efficient and reliable power management, together with increased electrification and use of lightweight structures.

Key facts

Number of employees: 5,900

Locations: Operational in 40 locations across 17 countries